31	August	1973
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1EMORANDUM	FOR:	
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SUBJECT:

Annual Report to PFIAB on Coordination

- 1. Attached for your approval is the proposed outline of the DCI "Annual Report on Coordination of the U.S. Foreign Intelligence Effort," which is due to PFIAB by 1 October. The outline, and assignment of tasks, has been agreed among PRG, PEG, and CCG. You will note it covers the period July 1972-September 1973 rather than merely FY 1973.
- 2. We are shooting for a first draft of the report (less the section on USIB committees) by 10 October. The USIB committee chairmen have been requested to provide two-page inputs by 15 September. These will form an attachment, with a brief general summation in the report.
- 3. A final report of about 20 printed pages is contemplated, plus the attachments as indicated in the outline. Some of the attachments will be omitted if they have not been approved by the DCI prior to the due date of the report to PFIAB.
- 4. Our tentative estimate of the length of each section of the report (in terms of double-spaced typewritten pages) is as follows:

Topic	Pages
 General	Pages 2 1 4-5 5-7
 Evaluation and collection strategy Coordination of resource matters Security and foreign release of intelligence Role of the USIB structure. Strengthening the DCI role 	8-10 6-9 1 2-3 1-2
	30-40

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Distribution:

orig - addressee (ret'd - filed as IC subject)

1 - CCG, 1 - PEG,

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PROPOSED OUTLINE OF THE ANNUAL DCI REPORT TO THE PFIAB ON "COORDINATION OF THE U.S. FOREIGN INTELLIGENCE EFFORT"

TOPICS

ATTACHMENT

RESP. IC OFFICE

1. General

PRG

An overview of the general thrust of the DCI effort (July 1972-Sept. 1973) to respond to the President's memo of Nov 1971 and to pressures for improved products, reduced overlapping and better management to cope with declining resources.

2. Reorganization of the DCI Intelligence Community Staff

PRG

Brief description of the new structure of the staff, type manning and expanded size of IC.

3. Objectives, requirements and priorities

PRG

- a. Objectives for the Intelligence Community
- (a) DCI Memo for President
- b. DCI Perspective of the Intelligence Environment
- (b) Document as disseminated

Summary of reasons for and nature of DCI paper.

c. Substantive guidance to USIB

(c) KIQ paper if approved by DCI

Description of concept embodied in KIQ, and NSCIC role in its approval; relation between KIQ and DCID 1/2 Attachment.

Attachment to DCID 1/2

d. Economic intelligence requirements

Actions taken and contemplated to meet higher priorities for economic intelligence.

e. <u>Narcotics intelligence requirements</u>

Actions taken and contemplated to meet higher priorities for intelligence on illicit narcotics traffic.

TOPICS

ATTACHMENT

RESP. IC OFFICE

4. Product review and improvement

PRG

a. Nature of the problem

Summary of criticisms of the intelligence products; analysis of underlying causes of discontent.

b. New national intelligence product formats

Description of NIE/NIAM formats

c. The NIO concept

Reasons for its adoption, status of its implementation.

d. A new approach to NIE production

Replacement of ONE by NIO effort, planned use of panels of experts.

e. <u>Current and crisis intelligence</u> reporting systems

Description of the system, status of its implementation.

f. National Intelligence Survey Program

Description of its demise, and reasons therefor.

5. Evaluation and collection strategy

PEG

a. Cross program evaluation

Description of the mechanism and efforts designed to evaluate intelligence activities which involve multiple elements of the community.

(1) Scope

Summary of currently identified cross program issues.

(2) ELINT/telemetry processing and exploitation

TOPICS

ATTACHMENT

RESP. IF OFFICE

(3) HUMINT evaluation

Summation of analysis of HUMINT collection and processing capabilities.

b. <u>Intelligence community performance</u> evaluation

(1) Relation to consumer requirements

Description of the requirements for evaluation in the KIQ/NIO process.

(2) Collection resource impact

Description of the impact of the KIQ/NIO requirements, as well as standing requirements on collection resources availability.

(3) Evaluation process

Description of the mechanism to evaluate performance against collection requirements.

c. Performance evaluation of collection and processing resources

Description of the mechanisms designed to support evaluation of individual intelligence resources.

d. <u>Collection strategy determination</u>

A description of the process being evolved to develop effective, properly prioritized collection strategies in response to consumer-generated requirements.

6. Coordination of resource matters

CCG

a. General

Linkage of ongoing efforts with President's Nov 71 memo; IRAC's creation, membership and role; evolutionary nature of progress toward more effective management of NIP resource.

b. Procedures and documentation

- (1) Management objectives (1

 Development and purposes.
 - (1) M/Obj paper,
 if approved
 by DCI
- (2) IRAC quarterly review

Purpose and tie-in with objectives.

- (3) NIPM for FY 1974

 Strengths and weaknesses of report; preparation for NICM 75.
- (4) Program review procedures

Development of procedures for IC participation in FY 1975 CDIP program review; Dr. Hall's appointment to EXCOM.

(5) <u>Tactical/national intelligence</u> <u>interface</u>

Approach to problem; recap of peripheral reconnaissance study results.

(6) Planning assumptions

(6) DCI paper of January 1973

Reference to DCI Planning Guidance of Jan 1973 and DCI Perspective of Intel. Environment; IRAC and other guidance; possibility of planning conference in 1st quarter of each year to measure community progress.

(7) Congressional presentation

Summary of costs/performance/objectives data presented.

TOPICS

ATTACHMENT

RESP. IC OFFICE

- c. Problems and progress
 - (1) The resource dilemma

As expounded at July IRAC meeting.

(2) The need for flexibility

Examples will be cited.

(3) Manpower and budget level options

Those called for in the FY 75 programs.

(4) Research and development

Development and coordination of plans for an R&D Council and strategy.

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(6) A management information system

The problem of developing an adequate management information system.

7. Security and Foreign Release of Intelligence

PRG

Description of the primary problem areas in this field and the proposal to expand the USIB Security Committee charter.

8. Role of the USIB structure

PRG

a. The USIB

Brief description of the USIB activity in FY 73 -- number of meetings, number of NIEs approved, any particularly significant actions.

TOPICS

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- Brief summation of highlights in the reports USIB committee chairmen are to submit by 15 Sept.
- (b) Set of reports as submitted by chairmen
- C. Reorganization of the USIB committees (c) Copy of the Reasons for the IC staff review, summation of recommendations.
- 9. Strengthening the DCI role

PRG

Brief summation of the various actions taken: strengthened IC staff, NIOs, etc; further steps underway such as proposed changes in NSCIDs and DCIDs, more active IRAC, R&D Council, etc.

MEMORANDUM FOR:

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assure that the reports tone

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